THE ASSET MANAGER FOR A CHANGING WORLD





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IN SUMMARY





WHO WE ARE & WHAT WE DO

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We are 'the asset manager for a changing world'.

We are organised to stay at the forefront of developments, while maintaining an unwavering focus on what our clients want most — long-term sustainable returns, built on the firm foundations of quality assets."

FRÉDÉRIC JANBON

CHIEF EXECUTIVE OFFICER
BNP PARIBAS ASSET MANAGEMENT Holding



WHY WE ARE **DIFFERENT**

BNP Paribas Asset Management is a leading provider of quality investment solutions for individual, corporate and institutional investors.



We have EUR 428 billion assets under management, over 3,000 staff in 37 countries*.

We are backed by BNP Paribas, whose scale and A+ rating¹ give us and our clients the secure foundations to invest and make a positive difference to people's futures.

The world is discovering that a narrow focus on financial data and short-term performance do not produce long-term growth or investment returns.

Eyes are turning to companies like ours, who for many years have taken a broader perspective and have identified how the strategies and behaviours adopted by companies and governments, can influence the sustainability of their growth.

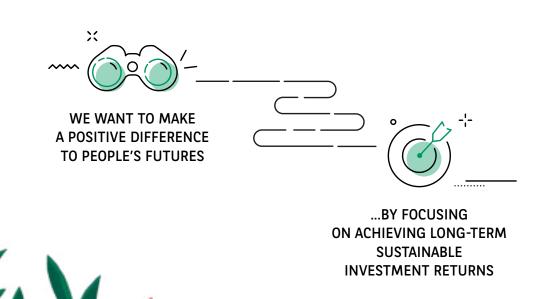
¹ Standard & Poor's, 23 April 2020.

^{*}Source: BNP Paribas Asset Management, as of 30 June 2020. Joint Ventures included.

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WHAT WE STAND FOR

Our strategy is clearly defined and designed for the investment world of today and tomorrow. It starts by recognising the importance of the responsibility we are entrusted with.







WHY OUR CLIENTS CHOOSE US

•

FIVE KEY FEATURES UNDERPIN OUR PROMISE



BREADTH & DEPTH OF OUR INVESTMENT EXPERTISE

We manage assets with conviction and open minds



LOCAL FOOTPRINT & GLOBAL SCALE

We are close to our clients and their investments



FOCUS ON SUSTAINABLE RETURNS

We invest responsibly with the world in mind



DIVERSITY & CULTURE

We harness the collective power of individuals



RESILIENT & SCALABLE PLATFORM

We are built to stand the test of time

OUR BREADTH & DEPTHOF EXPERTISE

We manage EUR 428 billion accross a broad range of asset classes on behalf of a wide range of clients, from around the world.

This is testament to the breadth and depth of our investment expertise across all asset classes (with substantial assets under management in each).

We have more than 40 specialised investment teams covering not only the major asset classes but also those with growing importance.

EUR 428 bn

management

KEY

FIGURES*

BREADTH OF CLIENTS,

PRODUCTS

AND SOLUTIONS

500+
investment

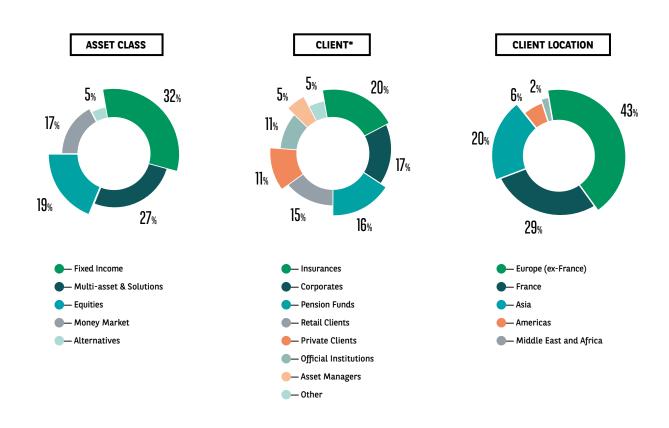
professionals

40+
investment teams

*Source : BNP Paribas Asset Management as of 30 June 2020



ASSETS UNDER MANAGEMENT **BREAKDOWN**

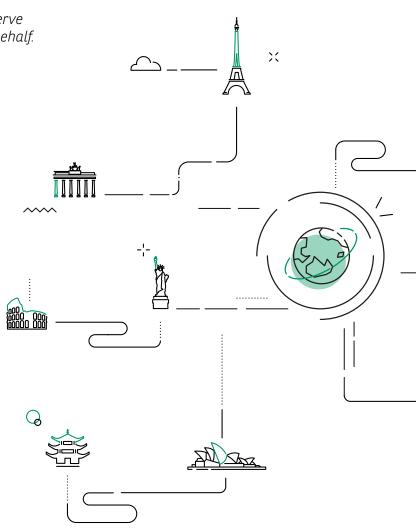


^{*}Excluding Investment in our own funds.
Source: BNP Paribas Asset Management as of 30 June 2020.
AuM: Assets under Management, figures may not add to 100% due to rounding.

OUR **LOCAL** FOOTPRINT & **GLOBAL** SCALE

With a presence in 37 countries around the world, we are close to the clients we serve and to the investments we make on their behalf.

This global footprint is vital: drawing on our network of experts around the world, we are perfectly placed to build close relationships with each of our clients and carefully monitor the progress of their investments with deep regard for the local regulations that are in force.



AROUND THE WORLD

61% - EUROPE

Austria, Belgium, Finland, France, Germany, Italy, Luxembourg, Netherlands, Norway, Poland, Portugal, Spain, Sweden, Switzerland, UK

29% - ASIA-PACIFIC

Australia, China, Hong Kong, India, Indonesia, Japan, Malaysia, South Korea, Singapore, Taiwan

4% - NORTH AMERICA

Canada, U.S.

5% - LATIN AMERICA

Argentina, Brazil, Chile, Colombia, Mexico, Peru

1% - EEMEA*

Abu Dhabi, Bahrain, Morocco, Turkey

Investment & Sales Centres
Sales Centres

* EASTERN EUROPE, MIDDLE EAST AND AFRICA



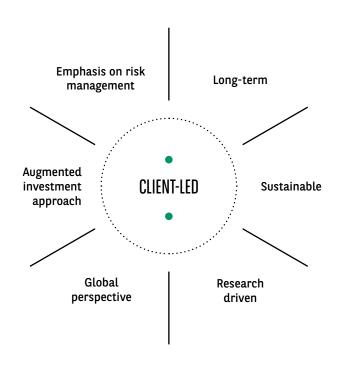
Source: BNP Paribas Asset Management as of 30 June 2020. Figures may not add to 100% due to rounding.

OUR FOCUS ON LONG-TERM SUSTAINABLE RETURNS

Our investment philosophy is based on sustainable returns over the long term

All our investment products and solutions are built around a deep understanding of client goals and how they will change. We seek to deliver long-term sustainable returns through:

- > Long-term: fundamental factors drive valuations over the longer term, rewarding patient investors.
- > Sustainable: the way we invest can help shape the world around us. We will make better decisions by systematically and explicitly integrating ESG* factors into our investment processes. This will generate more value for our clients.
- > Research driven: quality investment performance is best generated through open minds being applied to in-depth research.
- > Global perspective: in an increasingly interconnected world, a global perspective is needed to make better investment decisions.
- > Augmented investment approach: human and artificial intelligence, when skilfully combined, lead to better investment decisions and improved risk management.
- > Emphasis on risk management: the value created through our research and idea generation needs to be carefully preserved by using risk appropriately.



^{*}Environmental, Social and Governance.

Our commitment to sustainability

The world has two kinds of investors: future takers and future makers. Future takers stand by and watch how events unfold. Future makers use their influence to help shape the world around them. We are committed to being a future maker, using our investments - and our influence with companies and governments - to advocate for a low-carbon, environmentally sustainable and inclusive economy. This underpins future economic health, and will enable a world that our clients want to retire into.

As a founding signatory to the UN PRI*, we have been a recognised leader in sustainable investment for many years.



OUR **DIVERSITY** & **CULTURE**

Our business culture attracts, develops and retains a highly diverse team of leading investment professionals.

Sharing information, research and ideas promotes peer review and constructive challenge, helping us to transform in-depth research into strongly held long-term convictions. Much of our investment is geared towards finding digital, organisational and cultural ways of facilitating this exchange.

OUR DIVERSITY IS AN ASSET FOR US



We focus on promoting:

- > Ethnic diversity
- > Fair hiring practices
- > An international senior management team
- > Gender equality

Our diversity of backgrounds, cultures, nationalities and geographies provides multiple perspectives to improve collective decision making.

OUR BUSINESS CULTURE NURTURES TALENT



Our focus is to attract, develop and retain high quality investment staff.

We commit to offering them an inspiring place to work with a culture of excellence, where our people can grow, share and strive.

We promote well-being in the workplace, crucial to long-term performance.

OUR BEHAVIOURS BENEFIT OUR CLIENTS



We work towards four clear behaviours:

- > One firm
- > Client first
- > Results driven
- > Excellence

These, and our compensation structures align staff with client interests.







OUR RESILIENT & SCALABLE PLATFORM

You can trust us to look after your money, secure in the knowledge that we are backed by BNP Paribas, an A+ rated bank1 with an unerring focus on compliance.

Our heritage, scale and ownership provide us with a resilient platform that enables us to take a longer term perspective. This means that we can innovate and invest in our business and people to benefit our clients.







BNP PARIBAS GROUP FIGURES AS OF **30 JUNE 2020**

198,816

employees

countries

EUR 86bn EUR 2.3bn

Common equity tier one capital

Net income Group share for the second quarter 2020





¹ Standard & Poor's, 23 April 2020

Moody's, 9 December 2019
 Fitch, 28 May 2020



IN SUMMARY

BNP Paribas Asset Management is driven by an unwavering focus on delivering long-term sustainable investment returns.

This has shaped our company and is manifest through the five pillars that, together, set us apart from others in ways that benefit our clients.

OUR BREADTH & DEPTH OF EXPERTISE
OUR LOCAL FOOTPRINT & GLOBAL SCALE
OUR FOCUS ON SUSTAINABLE LONG-TERM RETURNS
OUR DIVERSITY & CULTURE
OUR RESILIENT & SCALABLE PLATFORM

We are one of the world's leading asset managers. Our clients entrust us to invest their money to enable them to realise their future dreams and ambitions.

This is why we say, "investing means the world to us"



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The asset manager for a changing world